DEPT	Last Audited	PRIORITY H / M	AUDIT ACTIVITY	DATES PROPOSED / ESTIMATED BUDGET

#### **MANAGING THE BUSINESS**

			BUSINESS MANAGEMENT PROCESSES				
All	Annual	Н	Manager Assurance Statements	April / May			
All	Annual	Н	Corporate Business Management Process Assurance Statements	April / May			
All			KEY CORPORATE BUSINESS PROCESSES				
	2008/09	М	Risk Management: Updating Current Processes				
	Not	Н	Commission and Procurement:				

reviewed

2011/12

Н

#### **Business Management Processes**

Group

**Understanding Current Arrangements** 

Information Management Working

55

#### **KEY FINANCIAL SYSTEMS**

				Evaluation	Testing
Finishi	ng 2011/12	Audit: Ag	resso Systems		
SS	Annual	Н	Reporting		
F&R	Annual	Н	Accounts Receivable (Debtors)		
ACS	Annual	Н	Accounts Receivable (Social Care Debtors)		
F&R	Annual	Н	Accounts Payable (Creditors)		
HR&C	Annual	Н	Payroll		
2012/13	3 Audit				
SS	Annual	Н	Reporting		
F&R	Annual	Н	Council Tax	October to	January
F&R	Annual	Н	National Non-Domestic Rates	December	to March
F&R	Annual	Н	Housing Benefit		
F&R	Annual	Н	General Ledger (Main Accounting)		
F&R	Annual	Н	Accounts Receivable (Debtors)		
F&R	Annual	Н	Accounts Payable (Creditors)		

DEPT	Last Audited	PRIORITY H / M	AUDIT ACTIVITY	DATES PROPOSED / ESTIMATED BUDGET
HR&C	Annual	Н	Payroll	
F&R	Annual	Н	Cash and Banking (Income)	
	Cyclical	Н	Income Stream (to be selected)	
F&R	Annual	Н	Treasury Management	
F&R / HR&C	Not reviewed	Н	Controls within the IT software that supports these systems (IT Review)	October / November
			Key Financial Systems	260
All	Quarterly	Н	Follow Up of Recommendations Made	80
			Implementing Recommendations	80
			TOTAL: MANAGING THE BUSINESS	395
			DELIVERING SERVICES	
			Managing Service Risks	
			Managing Service Risks	
ACS			RISK BASED JOBS	
ACS				
ACS		Н	RISK BASED JOBS	
ACS		H H	RISK BASED JOBS  Adult Commissioning  Re-enablement Programme for	
ACS			RISK BASED JOBS  Adult Commissioning  Re-enablement Programme for Independent Living  Reorganisation of Integrated Locality	
ACS		Н	RISK BASED JOBS  Adult Commissioning  Re-enablement Programme for Independent Living  Reorganisation of Integrated Locality Teams  Modelling Future Cost Pressures Given Demographic Trends and Future Delivery Models of Health and Social	
ACS		Н	RISK BASED JOBS  Adult Commissioning  Re-enablement Programme for Independent Living  Reorganisation of Integrated Locality Teams  Modelling Future Cost Pressures Given Demographic Trends and Future Delivery Models of Health and Social Care Services	
ACS		H M	RISK BASED JOBS  Adult Commissioning  Re-enablement Programme for Independent Living  Reorganisation of Integrated Locality Teams  Modelling Future Cost Pressures Given Demographic Trends and Future Delivery Models of Health and Social Care Services  Community Strategy & Development  Health & Wellbeing Board Governance	
ACS		H M	RISK BASED JOBS  Adult Commissioning  Re-enablement Programme for Independent Living  Reorganisation of Integrated Locality Teams  Modelling Future Cost Pressures Given Demographic Trends and Future Delivery Models of Health and Social Care Services  Community Strategy & Development  Health & Wellbeing Board Governance Arrangements	
ACS		H M H	RISK BASED JOBS  Adult Commissioning  Re-enablement Programme for Independent Living  Reorganisation of Integrated Locality Teams  Modelling Future Cost Pressures Given Demographic Trends and Future Delivery Models of Health and Social Care Services  Community Strategy & Development  Health & Wellbeing Board Governance Arrangements  Private Sector Housing	
ACS		H M H	RISK BASED JOBS  Adult Commissioning  Re-enablement Programme for Independent Living  Reorganisation of Integrated Locality Teams  Modelling Future Cost Pressures Given Demographic Trends and Future Delivery Models of Health and Social Care Services  Community Strategy & Development  Health & Wellbeing Board Governance Arrangements  Private Sector Housing  Disability Facilities Grant  Mobile Working Arrangements for Social	

<b>D</b> EPT	Last Audited	PRIORITY H / M	AUDIT ACTIVITY	DATES PROPOSED / ESTIMATED BUDGET
			CRITICAL FRIEND / AD HOC WORK	
		Н	Developing and Monitoring Safeguarding Serious Case Review Action Plans / Lessons learnt from first Homicide Case Review	
C&L			RISK BASED JOBS	
			Children's Specialist Services	
		Н	Children's Safeguarding Referrals	
			School Support & Preventative Services	
			Schools	
		Н	• Full Audits (4)	
		Н	Follow Up Audits (2)	
		Н	Thematic Review: Contracts	
		М	Local Partnership Boards:     Governance Structures and Use of Funding	
			Adult Community College	
		Н	Full Audit	
			CRITICAL FRIEND / AD HOC WORK	
		N/A	Induction days / Attendance at Events / Review Meetings	
		N/A	Developing and monitoring action plans for vulnerable children	
		N/A	Development of Schools Risk     Assessment Process	
ET&E			RISK BASED JOBS	
			Enterprise, Tourism & Regeneration	
		М	Delivering School Improvement Works for Children and Learning	
			Planning and Transport	
		Н	Parking Management Schemes	
		Н	Permit Scheme for Road Works	
		М	Managing the Cliff Stabilisation     Project and Flood Defences	
		Н	Processing Planning Applications	

DEPT	LAST AUDITED	PRIORITY H / M	AUDIT ACTIVITY	DATES PROPOSED / ESTIMATED BUDGET
			Public Protection	
		Н	Operation of Regulatory Services following restructure	
			Business Support Team	
		Н	Operation of Business Support Teams following restructure	
SS			RISK BASED JOBS	
			Customer Services	
		Н	Passenger Transport: Contract     Management	
		М	Passenger Transport Licensing arrangements	
		М	Contract Management of Facilities     Management contracts	
		М	Issuing and Managing Blue Bagdes	
			ІСТ	
		Н	Service Review of the IT Function	April / May
		Н	Disaster Recovery Plan to Level 4	
		Н	Penetration Testing of Council IT Systems	May / June
		М	Electronic Document Records     Management System Phase 2	
		М	ICT Contract Rationalisation	
			Finance and Resources	
		Н	Delivering Savings Spot Checks	
		Н	Budgetary Control Processes applied by Accountancy with Services	
		М	Managing Lease and Rental Renewals	
			HR & Communications	
		Н	Management of Employee Relations Cases	
			Trading Companies	
		Н	Development of the Council's Monitoring Role	

<b>D</b> EPT	LAST AUDITED	PRIORITY H / M	AUDIT ACTIVITY	DATES PROPOSED / ESTIMATED BUDGET
			Revenues and Benefits	
		Н	New Essex Wide Council Tax Benefit Arrangement	
		Н	New NNDR / Universal Credit Arrangements	
			Agresso Implementation Phase 2	
		Н	Attendance at Board / Documenting and Challenging System Design	
PH			RISK BASED JOBS	
		Н	Operation / integration of Public Health Systems, Processes and Contracts	
		Н	Management of Commissioning Contracts to obtain best value	
			CROSS CUTTING SERVICE RISKS	
All			COMPLIANCE TESTING	
		Н	Correctly Charging for Services	
		Н	Compliance with Contract Procedure Rules	
			Total: Managing Service Risks	485
			GRANT CLAIMS WORK	
			Local Transport Settlement	
			Local Transport Plan	
			TOTAL: GRANT CLAIMS WORK	20
		1	AD HOC WORK	
			TOTAL: AD HOC WORK	20

DEPT	LAST AUDITED	PRIORITY H / M	AUDIT ACTIVITY	DATES PROPOSED / ESTIMATED BUDGET			
	MANAGING THE AUDIT PLAN						
			Audit Planning, Resourcing and Managing the IT audit work				
			Reporting to Management Team and Audit Committee				
			TOTAL: MANAGING THE AUDIT PLAN	35			

# TOTAL NUMBER OF AUDIT DAYS 955

	South Essex Homes				
SEH	Annual	Separate Audit Plan, including Housing Rents System and Following Up Action Plans	9 Audit Reviews		
		Total: South Essex Homes	112		

TIME ALLOCATION	INDICATIVE	
	DAYS	%
Business Management Processes	55	5
Key Financial Systems	260	24
Implementing Recommendations	80	8
Managing Service Risks	485	45
Grants	20	2
Ad Hoc Work	20	2
Managing the Audit Plan	35	3
South Essex Homes	112	11
TOTAL	1,067	100%

	KEY TO LEAD DEPARTMENTS				
ACS	Adults & Community Services				
C&L Children and Learning					
ET&E Enterprise, Tourism & the Environment					
ss	SS Support Services				
PH	Public Health				
SEH	South Essex Homes				